



**Southeast Region Federal Construction**

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# **2026 SUMMIT**

**April 14-16 Wilmington, North Carolina**

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**Infrastructure & Environmental Summit**

**Virginia**

**North Carolina**

**South Carolina**

**Georgia**

**Florida**

Hosted by

US Senator Thom Tillis

US Senator Ted Budd

North Carolina Military Business Center

Southeast Region Federal Construction

# 2026 SUMMIT

April 14-16 Wilmington, North Carolina

Infrastructure & Environmental Summit

Virginia North Carolina South Carolina Georgia Florida

## Lunch Remarks



**Jimmy Hendrix**

Senior Program Manager

North Carolina Military Business Center

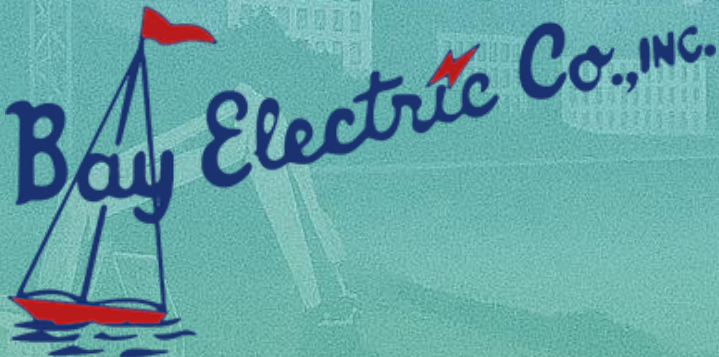
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**Southeast Region Federal Construction**

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**April 14-16 Wilmington, North Carolina**

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**Virginia North Carolina South Carolina Georgia Florida**

## **Gold Sponsor Remarks**



**Jeff Lengkeek**  
Senior Principal  
Stantec

Southeast Region Federal Construction

# 2026 SUMMIT

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## Gold Sponsor Remarks



# TEGO

Engineering Your Advantage

**Tyler Booker**

Vice President of Advisory Services

Tego

Southeast Region Federal Construction

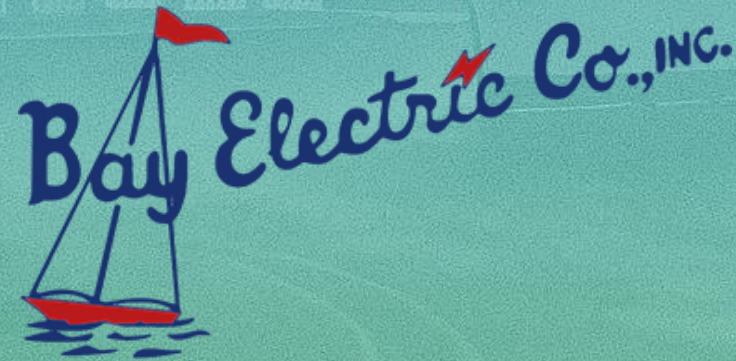
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## Gold Sponsor Remarks



**John Biagas**

President/CEO

Bay Electric Company

Southeast Region Federal Construction

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## Keynote Remarks



**Dr. Larry McCallister**

Director of Programs

US Army Corps of Engineers, South Atlantic Division

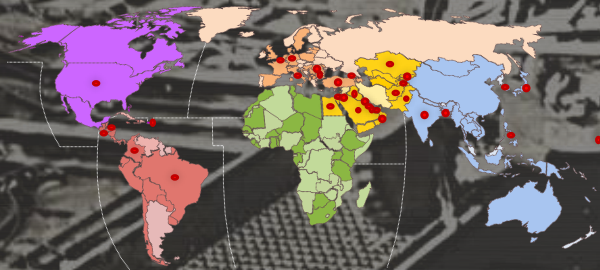


**South Atlantic Division**

**U.S. Army Corps of Engineers**

**Larry McCallister, PhD, PE, PMP, SES**

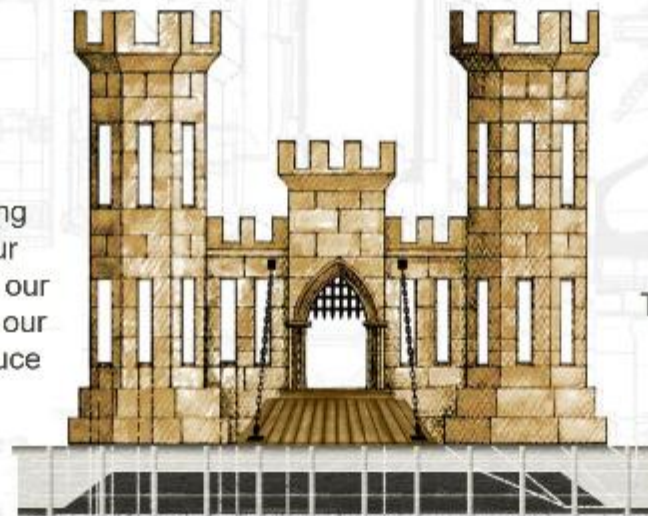
**15 April 2026**



# U.S. ARMY CORPS OF ENGINEERS

## MISSION

Deliver engineering solutions, with our partners, to secure our Nation, strengthen our economy, and reduce disaster risk.



## PRIORITIES

Today → Deliver  
Tomorrow → Innovate  
Always → You

**ENGINEERING SOLUTIONS TO THE NATION'S TOUGHEST CHALLENGES**

**World-Class Delivery... Real World Impact!**



U.S. ARMY



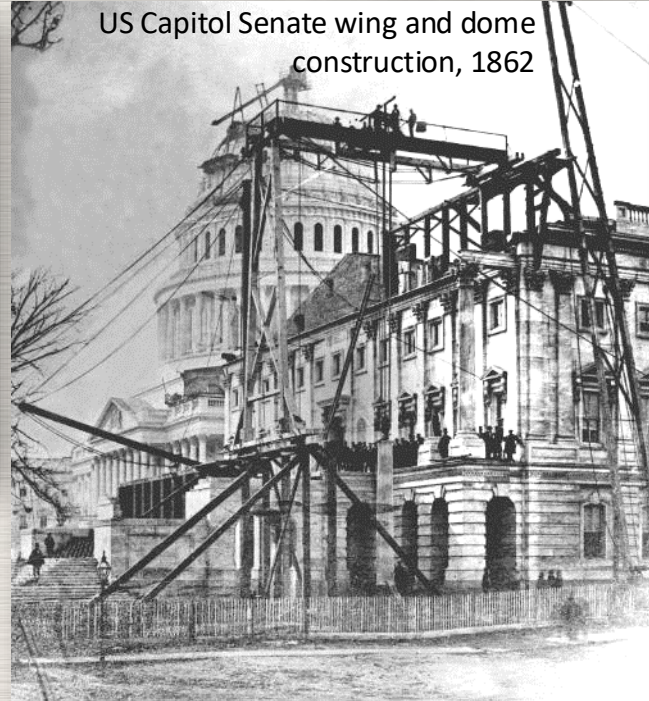
US Army Corps of Engineers®



# USACE in our Nation's History



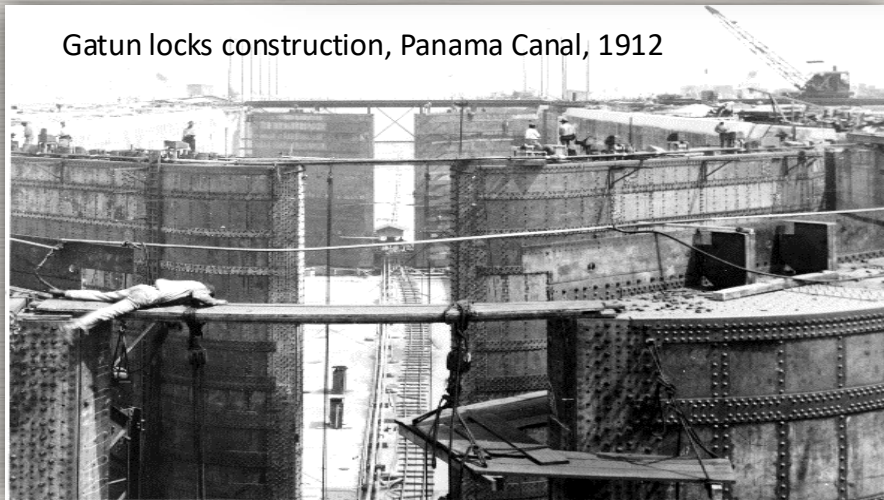
Macomb expedition in New Mexico, 1859



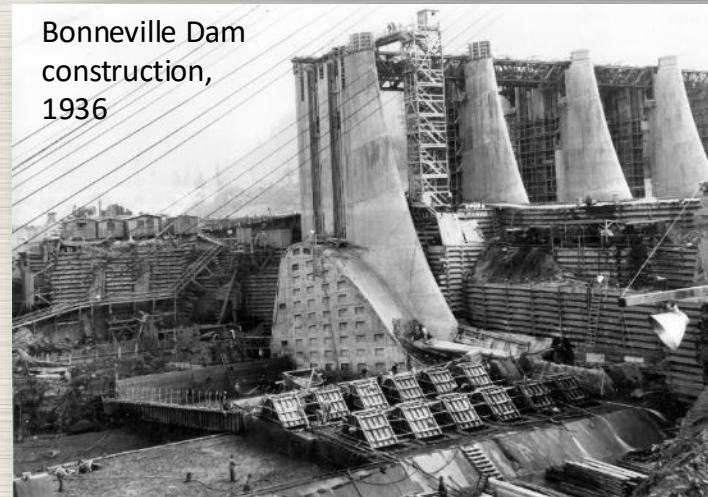
US Capitol Senate wing and dome construction, 1862



Pentagon construction, 1941



Gatun locks construction, Panama Canal, 1912



Bonneville Dam construction, 1936



Lake Borne Surge Barrier Construction, New Orleans  
HSDRRS 2012



# USACE Mission, Priorities, and focus

**U.S. ARMY CORPS OF ENGINEERS**

**MISSION**  
Deliver engineering solutions, with our partners, to secure our Nation, strengthen our economy, and reduce disaster risk.

**PRIORITIES**  
Today → **Deliver**  
Tomorrow → **Innovate**  
Always → **You**

**ENGINEERING SOLUTIONS TO THE NATION'S TOUGHEST CHALLENGES**

## *Today: Deliver*

The Army and the Nation are counting on us to deliver that important work.

## *Tomorrow: Deliver*

To keep improving and to stay ahead of change, we know that we need to keep innovating.

## *Always : You*

If we always keep our focus on taking care of these great people (on taking care of you), everything else follows.



# The Focus

## TODAY

1. Get the Engineering Right
2. Get the Project Management Right
3. Get the Business Right

## DELIVER

## TOMORROW

1. Mission Command
2. Risk Management
3. Hire and Empower

## INNOVATE

## ALWAYS

1. Treat Everyone with Dignity & Respect
2. Focus on Fundamentals
3. Deliver with a Sense of Urgency

## YOU



# USACE STRUCTURE

## USACE Headquarters

(Washington, DC)

Promulgate **policy** + secure **resources**  
+ leverage **National Client Management**

**8**

## Regionally Aligned Divisions

Deliver **programs** + steward **resources**  
+ nurture **Regional Relationships**

**44**

## Geographic Districts

Deliver **projects** + Run a "profitable" **business** +  
optimize **Local Partnerships**

**9**

## Centers and Laboratories

**40+**

## Centers of Expertise

**9**

## Centers of Standardization

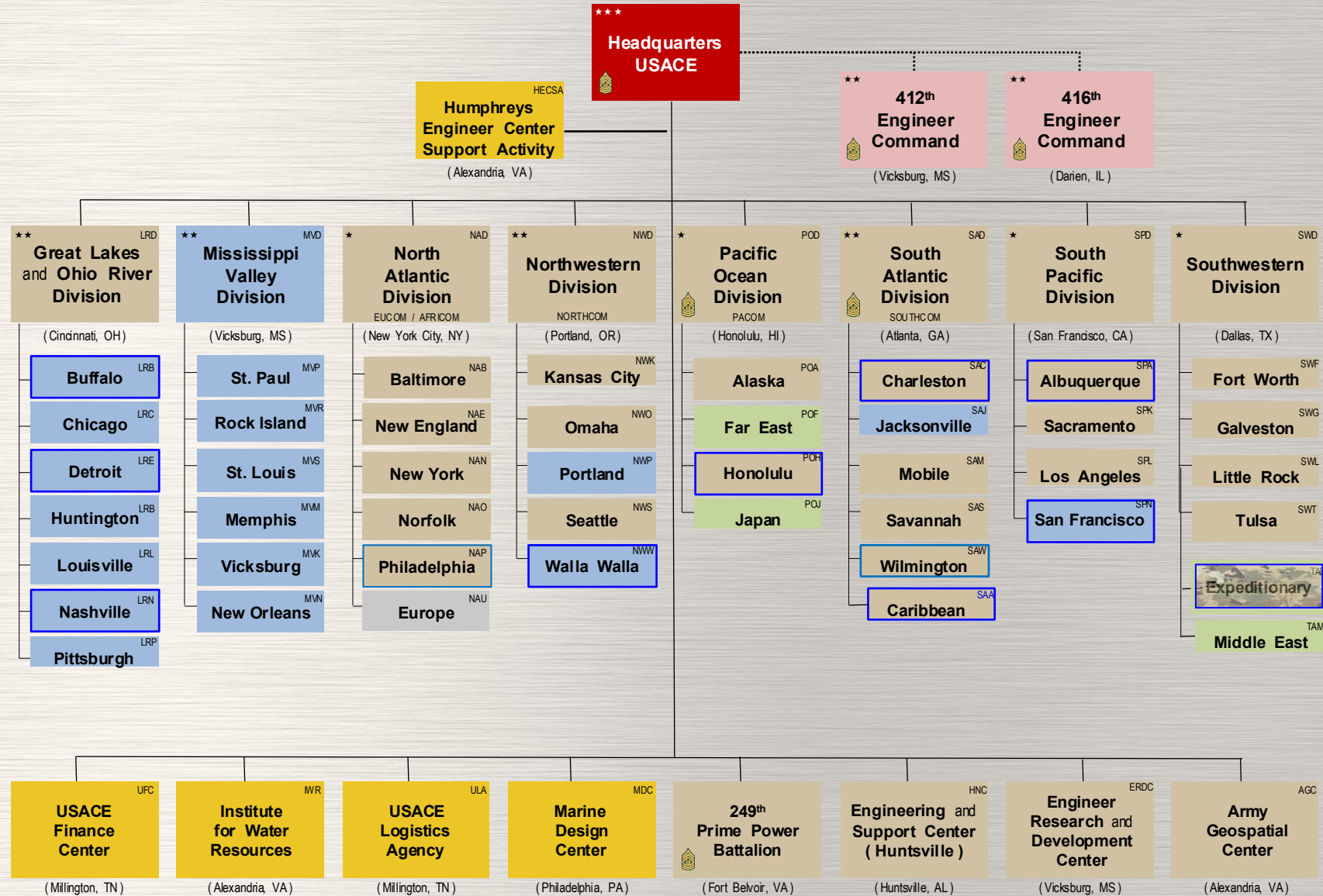
**1**

## Active-Duty Battalion

249 EN BN (Prime Power)

**2**

## Army Reserve Theater Engineer Commands



Field Operating Activity

CIVIL WORKS Mission ONLY

MILITARY PROGRAMS Mission ONLY

CW / MP / IIS Missions

CENTCOM AOR

LTC / O-5 District Commands (10 of 44)  
[ All other Districts = COL / O-6 Commands ]

Command Sergeants Major (CSM)



CUI

# USACE ORGANIZATION / MANPOWER / VALUE-CHAIN

Civilian full-time equivalents (FTE) and Uniformed End Strength (ES)

**Workforce size driven by Customer programs  
95% FTE Project Funded**

**HQ USACE:** 680 (Civilians)  
(57 Uniformed Military)

**(8) Division HQs:** 714 (Civilians)  
(52 Uniformed Military)

Direct Funded  
Project Funded

Direct Funded  
Project Funded

**(44) Districts**  
US (39)/Out side US (5)  
28,613 (Civilians)  
(357 Uniformed Military)  
**ERDC, Centers, FOAs**  
249 Prime

**USACE Total:** ~34,832 Civilians  
(863 Uniformed Military)\*  
*\*Includes ADOS/AGR personnel*

**~34,800 Employees**  
Perform all "inherently governmental" functions

USACE

**Critical Technical Resource**  
Perform > 65% of Planning & Design

**A&E Firms**  
5,000 Employees

**Unlimited Capability**  
Perform 100% of Civil Works and Military Construction

**Construction Contractors**  
300,000 Employees (daily)

**Sponsors  
Federal Agencies  
Associations**

**USACE Maintains a balance between in-sourced and outsourced work**

**34,832 DA Civilians / 952 Uniformed Military / \$91B Program**

CUI



# USACE MISSION AREAS

## A DIVERSE MISSION SET DRIVEN BY DIVERSE CUSTOMERS

**Engineering & Construction – Get the Engineering Right, Get the Project Management Right & Get the Business Right!**

### Military Programs



#### Military Construction

.....  
COCOM Support, Overseas  
Contingency Operations ( OCO )  
.....

Installation Support, Environmental,  
Energy and Sustainability

### Civil Works



Navigation, Flood Control,  
Disaster Response, Shore Protection,  
Hydropower, Water Supply,  
Regulatory, Recreation,  
Environmental Restoration

### Contingency Operations

COVID-19 Alternate Care Facilities ( AGFs )



.....  
“Whole of Government”  
Disaster Response and Recovery  
.....  
Life-Cycle Flood Risk Management  
.....

Critical Infrastructure

### International and Interagency



Federal / State / Local

.....  
“Whole of USACE” Capabilities  
.....

Capacity Development

### Geospatial Support



Common Operating Picture /  
Environment

.....  
Civil Works Programs  
.....

Military Programs  
.....

Emergency and Contingency Operations

### Research and Development



Warfighter Support

.....  
Installations, Energy & Environment  
.....

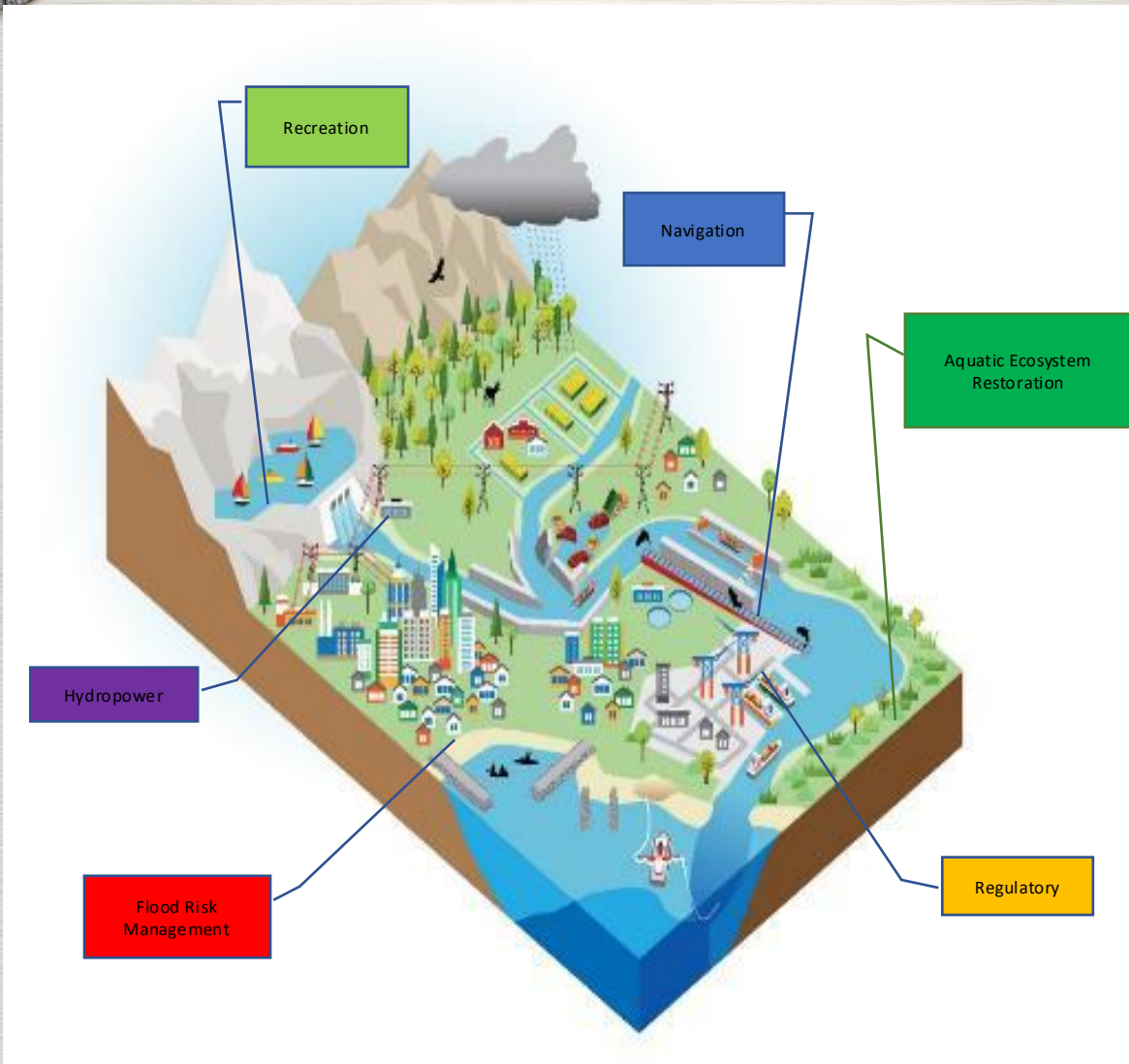
Civil Works  
.....

Support for Others

**Real Estate – Acquire, Manage and Dispose / DoD Recruiting Facilities / Contingency Operations**



# USACE CIVIL WORKS PROGRAM FY18-FY26 APPROPRIATIONS SUMMARY



<b>FY18</b>	<b>\$37.661 B</b>
• Bipartisan Budget Act of 2018 (PL 115-123)	\$17.398 B
• FY18 Appropriations (PL 115-141)	\$6.827 B
• FY18 Carry-In (from appropriations prior to FY18)	\$13.436 B
<b>FY19</b>	<b>\$10.256 B</b>
• FY19 Appropriations (PL 115-244)	\$6.998 B
• Disaster Relief Act of 2019 (PL 116-20)	\$3.258 B
<b>FY20</b>	<b>\$7.720 B</b>
• FY20 Appropriations (PL 116-94)	\$7.650 B
• CARES Act (PL 116-136)	\$0.070 B
<b>FY21</b>	<b>\$7.796 B</b>
• FY21 Appropriations (PL 116-260)	\$7.796 B
<b>FY22</b>	<b>\$31.153 B</b>
• Disaster Relief Supplemental Appropriations (PL 117-43)	\$5.711 B
• Bipartisan Infrastructure Law (PL 117-58)	\$17.099 B
FY22 Appropriations (PL 117-103)	\$8.343 B
<b>FY23</b>	<b>\$9.79 B</b>
• FY23 Appropriations (PL 117-328) Div D & DIV N	\$8.66 B
• FY23 Appropriations (PL 117-328) Div N	\$1.13 B
<b>FY24</b>	<b>\$8.68 B</b>
• FY24 Appropriations (PL 118-42)	\$8.68 B
<b>FY25</b>	<b>\$8.22 B</b>
• FY25 Work Plan (PL 119-4)	\$8.22 B
<b>FY26</b>	<b>\$10.07B</b>
• FY26 Appropriations (PL 119-74)	\$10.07B

**FY18-26 Total Appropriations: ~\$131.454 B**



# SAD CIVIL WORKS FY18-26 MISSIONS



- Priorities:**
- People
  - Projects and Programs
  - Partnerships

- Key Missions:**
- Hydropower
  - Navigation
  - Regulatory
  - Flood Risk Management
  - Water Management
  - Environmental Stewardship
  - Real Estate
  - Recreation
  - Emergency Response

FUNDING SOURCE	AMOUNT
- FY26 Appropriations (minus Work Plans)	\$1,163,127,000
- FY25 Work Plans	\$1,226,500,000
- Carry In (Supplemental/FCCE)	\$719,182,000
- FY 24 Appropriation	\$1,116,025,000
- FY 24 IIJA (Operations and Maintenance)	\$282,602,000
- FY 22 IIJA- REMAINING Allocations	\$1,488,505,000
- FY22/23 DRSAА REMAINING Allocations	\$111,283,000
- FY18 BBA 2018 (Supplemental)- REMAINING Allocations	\$2,198,784,000
- FY19 DRA 2019 (Supplemental)- REMAINING Allocations	\$317,491,000
<b>GRAND TOTAL</b>	<b>\$8,623,499,000</b>



# FY25 USACE MILITARY PROGRAMS

Deliver innovative, resilient, and sustainable solutions to the Department of Defense and the Nation.

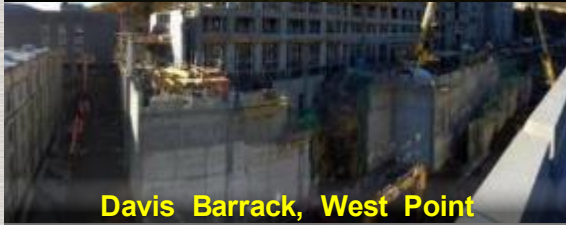
## \$32.8B



NGA-West campus ( \$1.7B )



Army Cyber Command ( \$194M )



Davis Barrack, West Point

Military Construction ( Army / Air Force / DoD ) ..... 14.5B

Installation Readiness ..... \$5.8B

Interagency and International Services ( IIS ) ..... \$1.2B

Host Nation/Foreign Military Sales ..... \$4.0B

Environmental ..... \$2.6B

Real Estate ..... \$0.9B

Other Direct Funded and Reimbursable Services ..... \$2.8B

Research and Development ..... \$1.0B



NSA East Campus ( \$6.0B )



DVA Denver-Aurora Medical Center



Tyndall AFB Rebuild ( \$2.4B )

# Senior Military Leadership Priorities (1 of 4)



SEC Pete Hegseth  
29th Secretary  
of Defense



UNCLASSIFIED  
SECRETARY OF WAR  
1000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1000

JAN 23 2026

MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP  
COMMANDERS OF THE COMBATANT COMMANDS  
DEFENSE AGENCY AND DOW FIELD ACTIVITY DIRECTORS

SUBJECT: 2026 National Defense Strategy

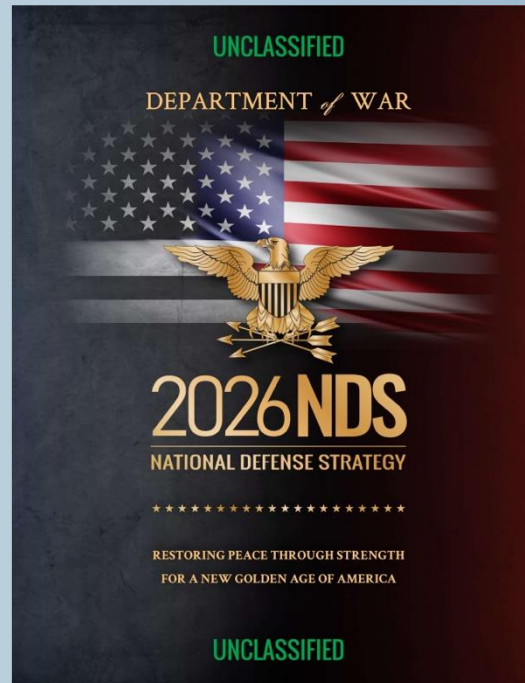
For too long, the U.S. Government neglected—even rejected—putting Americans and their concrete interests first. Previous administrations squandered our military advantages and the lives, goodwill, and resources of our people in grandiose nation-building projects and self-congratulatory pledges to uphold cloud-castle abstractions like the rules-based international order. These past leaders neglected and often actively undermined our warfighters' warrior ethos and our military's core, irreplaceable role—fighting, winning, and thereby deterring the wars that really matter to our people. Consequently, President Trump entered office with the nation on the precipice of disastrous wars for which we were unprepared.

President Trump has decisively changed that, courageously putting Americans first to truly make America great once again. Under his leadership, the United States has the world's strongest, most lethal, and most capable military—indeed, the most powerful military that this world has ever seen. No longer will the Department be distracted by interventionism, endless wars, regime change, and nation building. Instead, we will put our people's practical, concrete interests first. We will support a policy of actual peace through strength. We will be the sword and shield to deter war, with the goal of peace—but ready to fight and win the nation's necessary wars if called upon.

This does not mean isolationism. To the contrary, it means a focused and genuinely strategic approach to the threats our nation faces and how to best manage them. This approach is based on a flexible, practical realism that looks at the world in a clear-eyed way, which is essential for serving Americans' interests. As the National Security Strategy articulates, this is the commonsense approach President Trump has advanced.

**America First. Peace Through Strength. Common Sense.**

Essential to this approach is being realistic about the scale of the threats we face and the resources available to meet those threats. We recognize that it is neither America's duty nor in



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our nation's interest to act everywhere on our own, nor will we make up for allied security shortfalls from their leaders' own irresponsible choices. Instead, the Department will prioritize the most important, consequential, and dangerous threats to Americans' interests. We will restore the warrior ethos and rebuild the Joint Force so that America's enemies never doubt our resolve or ability to respond decisively to those threats. We will insist that allies and partners do their part and lend them a helping hand when they do step up. We will be responsible stewards of Americans' lives, money, and support.

We will defend the Homeland and ensure that our interests in the Western Hemisphere are protected. We will deter China in the Indo-Pacific through strength, not confrontation. We will increase burden-sharing with allies and partners around the world. And we will rebuild the U.S. defense industrial base as part of the President's once-in-a-century revival of American industry.

In the process, we will restore peace through strength—not just for the duration of President Trump's administration but for decades to come, as the American people deserve. The 2026 National Defense Strategy shows how.

This Strategy reflects President Trump's historic approach to our nation's defense. It must be carried out thoroughly, rapidly, and comprehensively. All Department of War components will adhere to the guidance and direction enclosed.

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# Senior Military Leadership Priorities (2 of 4)



**Daniell P. Driscoll**  
26<sup>th</sup> Secretary  
of the Army

Secretary of the Army Daniel P. Driscoll (sworn in Feb 2025) is focused on transforming the Army into a leaner, more lethal, and tech-forward force. His top priorities include accelerating modernization by adopting Silicon Valley-style, rapid acquisitions; cutting obsolete systems (e.g., specific helicopters, drones, vehicles); improving soldier quality of life (housing, dining); and boosting recruitment.

- **Army Transformation Initiative (ATI)**: Aims to eliminate bureaucratic waste, streamline command structures, and reduce overhead to create a more agile fighting force.
- **Modernization & Lethality**: Prioritizing technologies that directly improve combat effectiveness and supporting Arctic warfare capabilities.
- **Rapid Acquisition**: Shifting away from multi-year, billion-dollar acquisition cycles to faster, modular, and open-architecture, with a goal of fielding equipment in months rather than years.
- **Soldier & Family Quality of Life**: Addressing housing conditions, improving dining facilities, and implementing a "fast pass" for military spouses to work at Child Development Centers (CDCs).
- **Recruitment & Force Structure**: Rebuilding the force after recruiting shortfalls, aiming to increase personnel and strengthening Army Junior ROTC, as noted in Breaking Defense.



**GEN Randy A. George**  
41<sup>st</sup> Chief of Staff  
of the Army

**PEOPLE FIRST !**

**When we take care of our people, everything else will follow!**

## **CSA's FOCUS AREAS**

- **Warfighting and Readiness**: Ensuring the Army is ready to win in large-scale combat operations by focusing on training and sustainment.
- **Continuous Transformation**: Modernizing the force by adapting to new technologies, streamlining acquisition processes, and reorganizing structure to be faster and more agile.
- **Delivering Ready Combat Formations**: Focusing on building cohesive, well-trained, and disciplined teams, particularly by improving the soldier and family experience.
- **Strengthening the Profession**: Maintaining high standards of discipline and promoting professional education.
- **Fixing Recruiting**: Addressing the Army's perception problem and improving recruitment strategies to build a strong, all-volunteer force.
- **Modernization and Innovation**: Prioritizing AI-enabled applications like Paraline for, inventory management and developing, "kill webs" to connect sensors and shooters, across the joint force.

**We are proud of this team. When called, we will answer... and we will win – This We'll Defend!**

# Senior Military Leadership Priorities (4 of 4)



The assistant secretary of the army (installations, energy and environment) is the primary advisor to the secretary and chief of staff of the army on all United States Army matters related to infrastructure, installation policy, oversight and coordination of energy security, environmental management, safety and occupational health. The ASA (IE&E) is also responsible for policy and oversight of sustainability, safety, occupational health, and environmental initiatives; resource management including design, military construction, operations and maintenance; Base Realignment and Closure; privatization of Army family housing, lodging, real estate, and utilities; and the Army's installations safety and occupational health programs. [5]



# Initiatives in USACE Project Delivery

## 1. MODERNIZING ACQUISITION, DESIGN, AND CONSTRUCTION

- **Using AI to Assist with Engineering Innovations/Creativity**
- **Learning from Industry on More Collaborative Delivery Methods**
  - **Integrated Design and Construction**
  - **Design Build to Budget**
  - **Progressive Design Build (received Other Transactional Agreement (OTA) authority).**
    - ✓ **2 Pilots Projects this year**
- **Modern Infrastructure Complexity Demands early Alignment, Shared Risk Management, and Transparency**
  - **Need to move faster**
  - **Solve Problems Early**
  - **Bring Candor to the Table with Experts on ALL Sides.**
- **Using 3d Printing Construction**

## 2. IMPROVING QUALITY MANAGEMENT IN ENGINEERING AND CONSTRUCTION

- **Using AI Tools to Monitor Quality to include the health of the Project Delivery Team**

# Senior Military Leadership Priorities (3 of 4)



Hon. Adam R. Telle  
14<sup>th</sup> Asst Secretary  
of the Army (Civil Works)

Honorable Adam R. Telle sworn in on August 5, 2025

JACKSONVILLE, Fla. – 29 January 2026

Today, Assistant Secretary of the Army for Civil Works Adam R. Telle announced a major initiative, “**Building Infrastructure, Not Paperwork**,” for the Army’s Civil Works program.

“**Building Infrastructure, Not Paperwork**” will provide greater focus on the U.S. Army Corps of Engineers’ (USACE) core Civil Works missions, while minimizing non-core programs, direct funding to priority water resources projects that will provide the greatest benefits to the nation, shorten permitting timelines, and reduce or eliminate extraneous regulations and paperwork that slow USACE’s delivery of Civil Works projects and programs.

“**Continuous Army transformation** is about rapidly delivering war winning capabilities to the Army today, not years in the future. But that’s not all; we’re also transforming at home, too,” said Secretary of the Army Daniel P. Driscoll. “I’m incredibly proud of the ‘**Building Infrastructure, Not Paperwork**’ (BINP) transformation initiative the Army Civil Works and U.S. Army Corps of Engineers teams recently unveiled. BINP will build and strengthen American infrastructure across our nation, increasing resiliency and providing tangible, long-lasting value for the American people.”

“**Building Infrastructure, Not Paperwork**” will enable USACE district commanders around the nation to execute the Civil Works projects and programs that benefit the nation. USACE commanders will be empowered to take informed risks in advancing critical water resources projects and programs to completion faster and at less cost. The policy changes will also bring greater transparency and accountability for the program to the American public, project partners and sponsors, industry, and the elected leaders who make the annual funding decisions

The plan consists of 27 initiatives grouped under five categories:

- Maximizing the Ability to Deliver National Infrastructure
  - Cutting Red Tape
  - Focus on Efficiency
- Transparency & Accountability
  - Prioritization

The initiatives do not affect USACE execution of its emergency response support to natural and manmade disasters.

“The U.S. Army’s Civil Works program has been an invaluable cornerstone for more than 200 years. ‘Building Infrastructure, Not Paperwork’ will return USACE to a focus on its core missions and ensure the enterprise continues to be the most trusted national resource delivering water resources solutions,” added Telle. “This is only possible with President Trump’s leadership that has enabled our team to maximize our ability to deliver national infrastructure and cut red tape for the American people.”

The USACE Jacksonville District is already seeing the positive impact of this initiative through the accelerated delivery of the Central Everglades Planning Project (CEPP) Everglades Agricultural Area (EAA) Reservoir. In 2025, a historic agreement between the U.S. Army and the State of Florida advanced the EAA Reservoir construction timeline by five years - reinforcing the commitment outlined in President Trump’s FY26 budget to expedite Everglades restoration.

For the public and project sponsors, the system simplifies the permitting process, enhances communication with USACE project managers, and helps critical infrastructure and restoration projects move forward more efficiently while maintaining environmental protections.

Streamlining Regulatory initiatives are reducing unnecessary administrative burdens and improving overall process efficiency.

“We are committed to clear, transparent communication with applicants, local governments, Tribes, and stakeholders about our processes, timelines, and expectations,” said Bowman. “Our goal is a Regulatory program that is efficient, accountable, environmentally responsible, and responsive to the needs of the communities we serve.”



# Building Infrastructure Not Paperwork (BINP)

## 27 Transformation CW Initiatives

### 1. MAXIMIZING THE ABILITY TO DELIVER NATIONAL INFRASTRUCTURE

- Increasing Dredging Capacity: Smarter Contracting
- Contracting out New Studies
- Non-Federal Interest Studies and Project Delivery
- Maximizing Effectiveness of PLA
- Improve Design Maturity

### 2. CUTTING RED TAPE

- Leveraging Technology in Permitting
- Expanding General Permits
- Increasing Hydroelectric Output
- Increasing Dredging Capacity: Better Mitigation Banking for Navigation Projects
- Increasing Dredging Capacity: Expanding Environmental Windows

### 3. FOCUS ON EFFICIENCY

- Consistency in Communication on the President's Budget
- Harmonize Enterprise/Refocus Districts on Core Functions
- Increase Dredging Capacity: Better Use of Simulation when Designing Navigation Projects
- Optimize Our Footprint: Aligning CW Mission-Critical Locations
- Optimizing the Vehicle Fleet
- Smarter Real Estate Acquisition
- Delegate Recreation Resources
- Modernizing Business Practices
- Harbor Seal of Preparedness

### 4. TRANSPARENCY & ACCOUNTABILITY

- District Salary Transparency
- Consequences for Project Cost Overruns
- Deauthorization of Inactive Projects
- Consolidating USACE Websites
- Cancel Contracts Not in the Interest of the American Taxpayer



# Building Infrastructure Not Paperwork (BINP)

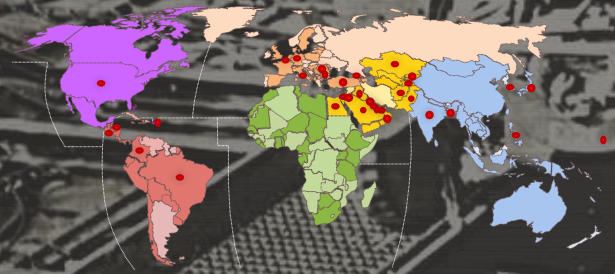
## 27 Transformation Initiatives (Continued)

### 5. PRIORITIZATION

- **Prioritization of Effort**
- **Prioritization Within Projects (R.A.D.I.D. Planning)**
  - **R – Risk-Informed:** Make timely decision with the minimum required information, not perfect information. Focus on identifying and managing key risks and assumption from the start.
  - **A – Aligned:** Ensure all teams, experts, and leaders are integrated and communicating from day one to address issues quickly and maintain momentum. Create a streamlined path to the decision makers to ensure decision are made promptly and the study remains on track.
  - **P – Proportional:** The level of detail in the analysis should be proportional to the scope and cost of the project.
  - **I - Iterative:** Embrace planning as a flexible cycle. Recognize when new information or a realized risk requires decision and potentially a change in direction. Expect to refine the plan as you go forward.
  - **D – Decision:** Commit to a path forward once a decision is reached. Avoid getting stalled by the pursuit of more data when you have enough to proceed confidently.
- **Early Federal Interest Determination (FID)**



# QUESTIONS?



## U.S. ARMY CORPS OF ENGINEERS

### MISSION

Deliver engineering solutions, with our partners, to secure our Nation, strengthen our economy, and reduce disaster risk.

### PRIORITIES

Today → Deliver  
 Tomorrow → Innovate  
 Always → You

**ENGINEERING SOLUTIONS TO THE NATION'S TOUGHEST CHALLENGES**

***World-Class Delivery... Real World Impact!***



U.S. ARMY



US Army Corps of Engineers®

**Southeast Region Federal Construction**

# **2026 SUMMIT**

**April 14-16 Wilmington, North Carolina**

**Infrastructure & Environmental Summit**

**Virginia North Carolina South Carolina Georgia Florida**

## **Keynote Remarks**



**Denver Heath**

Director of Contracting

US Army Corps of Engineers, Headquarters

# Southeast Region Federal Construction, Infrastructure, and Environmental Summit

*U.S. Army Corps of Engineers*

16 April 2026  
Wilmington, NC

**Mr. Denver S. Heath, SES**  
**Director of Contracting**  
Headquarters, U.S. Army Corps of Engineers



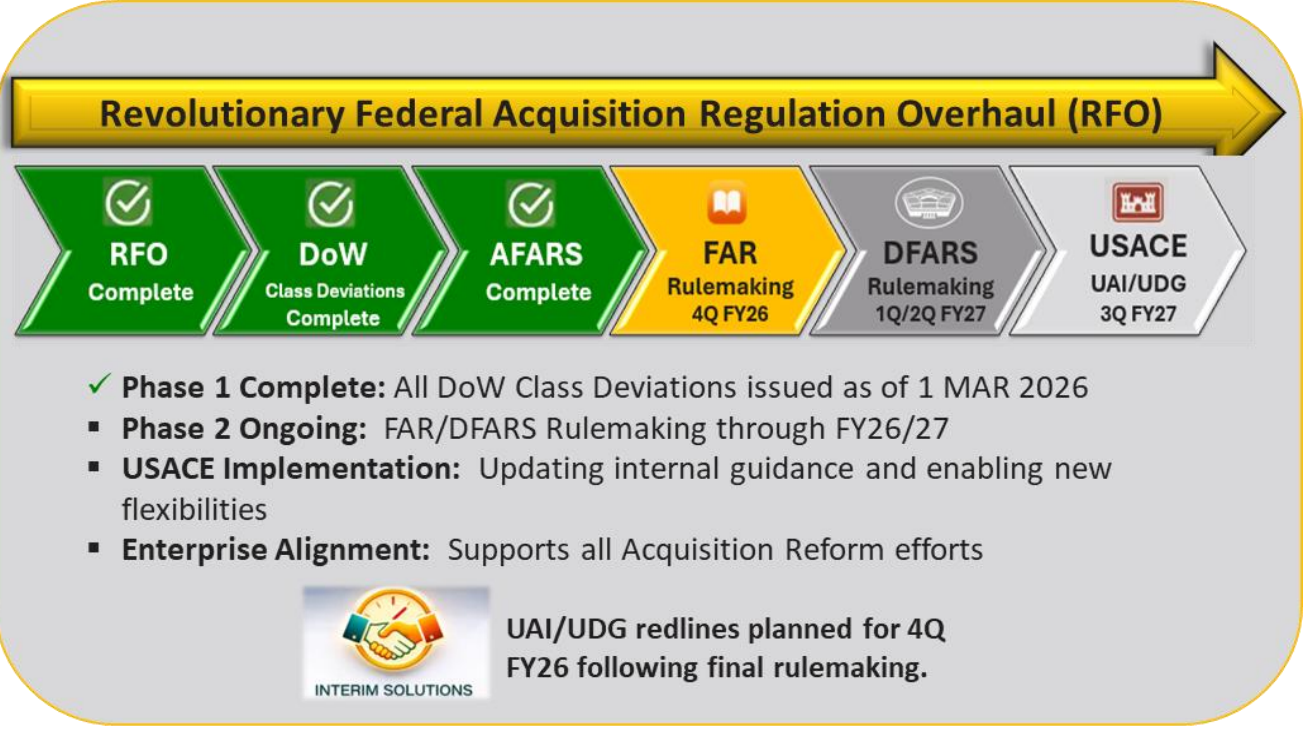
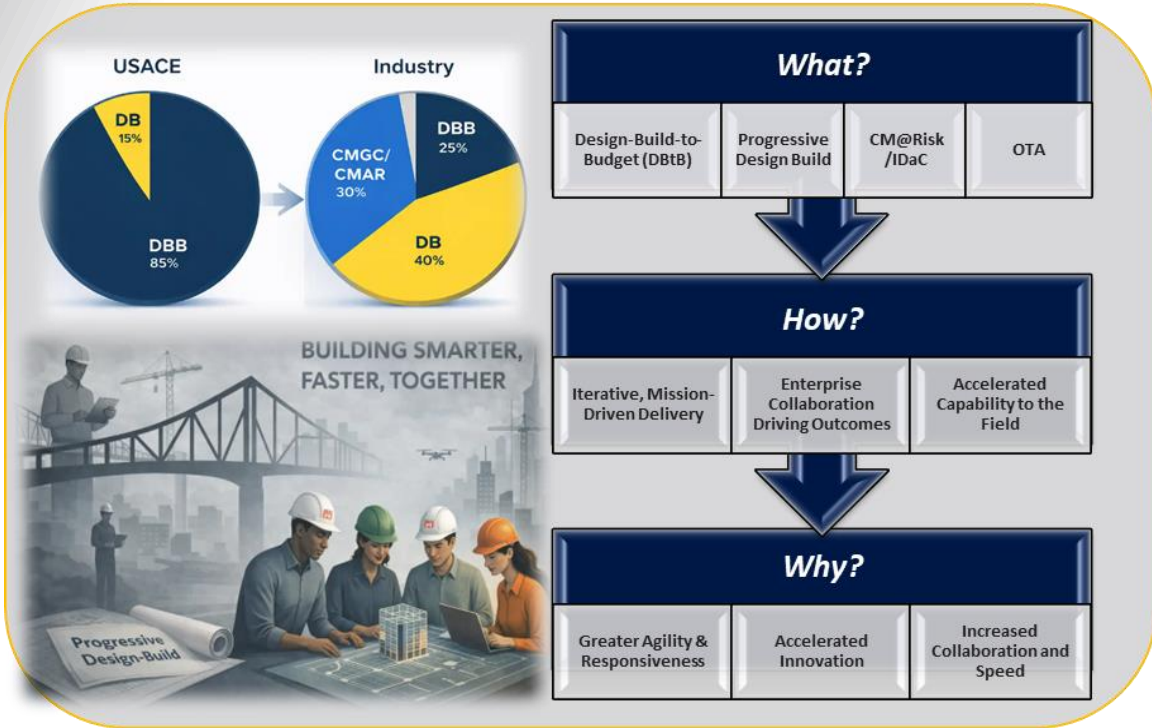
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U.S. ARMY

# BUILDING SMARTER, FASTER, TOGETHER MOVING TOWARD COLLABORATIVE DELIVERY METHODS



Southeast Region Federal Construction

# 2026 SUMMIT

April 14-16 Wilmington, North Carolina

Infrastructure & Environmental Summit

Virginia North Carolina South Carolina Georgia Florida

## Summit Individual Award



**Mike Darrow**

Deputy District Engineer for Project Management and Chief, Project Management Division  
US Army Corps of Engineers, Norfolk

Southeast Region Federal Construction

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## Lunch Remarks



**Tyler Teresa**

Regional Administrator, Southeast Region  
US Small Business Administration